

# Mechanism Design

## 6: Dynamic Mechanisms

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# This slide deck:

## 1 Dynamic Mechanisms: Introduction

## 2 Efficient Dynamic Implementation

## 3 Dynamic Revenue Maximization

## 4 Three dynamic polarization results

- Thomas and Worrall (1990)
- Guo and Hörner (2018)
- Li, Matouschek, Powell (2017)

# Dynamic Problems

- Models considered so far were static: one report, one outcome.
  - Although we hinted towards dynamic incentives when discussing interim vs ex post IC/IR constraints.
- There are many **dynamic** problems in the real world:
  - Dynamic pricing when buyers' tastes evolve (e.g. experience goods) or buyers come and go over time;
  - Procurement from firms with changing costs;
  - Design of tax and social security systems;
  - Dynamic labor contracts
- How to develop dynamic mechanisms? Will see today.
- This lecture mostly follows Bergemann and Välimäki [2019].

# What defines a dynamic problem? (1)

- Why can a dynamic problem not be seen as a sequence of independent static problems?
- Because there can be **linkages** across periods: (which ruin the independence)
  - 1 **Information** – future info evolves from (so depends on) past info and possibly past allocations.
  - 2 **Preferences** – usually evolve gradually. For our purposes, can see this as persistence in information.
  - 3 **Allocations** – set of feasible allocations today may depend on past outcomes (example: sale of fixed number of items over many periods).
- The same linkages mean that if we try to see the problem as a huge static problem (with same player in different periods seen as different players), the correlations in players' info and the set of feasible allocations will look weird and complicated.

# Dynamic Model

- **Periods**  $t \in \{0, 1, \dots, T\}$ ; terminal time  $T \leq \infty$ ; all players (incl. designer) have common **discount** factor  $\delta$ .
- **Players**  $i \in \{1, 2, \dots, N\}$  have evolving **types**  $\theta_{i,t} \in \Theta_i$ , **indep.** across  $i$ .
  - Common **prior**  $\theta_{i,0} \sim F_{i,0}$ ; **types** are Markov processes:

$$\theta_{i,t+1} \sim F_{i,t}(\theta_{i,t+1} | \theta_{i,t}, k_t).$$

- Every period: **allocation**  $k_t \in K_t$  and **payments**  $p_t \in \mathbb{R}^N$ .  
Set of **feasible allocations** evolves as  $K_{t+1} = g(K_t, k_t)$ .
- Players' **utilities**:  $u_i((k_t, p_t), \theta_t) = v_i(k_t, \theta_{i,t}) - p_{i,t}$ .

# Evolving Types

Possible interpretations of evolving types:

- **Exogenous evolution** ( $\theta_{t+1} \perp k$ );
  - Example: procuring goods over time from a firm with stochastically evolving costs  
 $\theta_{i,t+1} = \gamma\theta_{i,t} + \varepsilon_{i,t+1}$ .
- **Endogenous evolution** (depending on  $k_t$ );
  - Example: worker assigned to training by  $k_t$  will improve their future productivity  $\theta_{i,t+1}$ .
- **Random arrival**;
  - Players can arrive at the mechanism at random times.
  - Can model that by setting  $\theta_{i,t} = \emptyset$  whenever  $i$  is not in the market/mechanism.

# Dynamic Model: Assumptions

To fix ideas, assume the following for this class:

- The designer can **commit** to the whole future mechanism at  $t = 0$ .
- Contracts are binding – we ignore per-period IR constraints (except maybe IR at  $t = 0$ ).
  - Justification: in quasilinear model, can ask players to put collateral at  $t = 0$ , to be repaid at a later date – this would eliminate incentives to quit mechanism after  $t = 0$ .
- All past reports and allocations are publicly observed.
- Player  $i$  at time  $t$  observes their type  $\theta_{i,t}$  but not future types.

# Direct Mechanisms

- As usual, we have the **revelation principle**, though there are caveats [Sugaya and Wolitzky, 2021].
- So can focus on mechanisms which ask players to report their types every period.
- **Reporting strategies** given by  $\rho_i = \{r_{i,t}\}_{t=0}^T$ , where  $r_{i,t} : \Theta_i \times H_t \rightarrow \Theta_i$  and  $H_t$  is the set of **public histories**  $h_t = \{k_s, (r_{1,s}, \dots, r_{N,s})\}_{s < t}$ .
- A **dynamic direct mechanism** is  $(\kappa, \pi) = \{k_t, p_t\}_{t=0}^T$ , where  $k_t : \Theta \times H_t \rightarrow K_t$  and  $p_t : \Theta \times H_t \rightarrow \mathbb{R}^N$ .



# Dynamic Implementation

- Looking for a truthful equilibrium in a direct mechanism.
- “Equilibrium” is a sketchy term in dynamic incomplete-info games.
  - There is at least a dozen different equilibrium concepts and refinements in use.
  - Main concern in general: off-equilibrium-path beliefs. What should a player believe after observing an event they considered impossible? Different answers can strongly affect the predicted outcome.
  - Not a big problem in mechdesign – players do not observe any actions until it’s too late to act.
- Look for [Perfect Bayesian Equilibria](#).
  - Each player chooses report to maximize expected util, expecting others to report truthfully.
  - Beliefs are updated using Bayes’ rule whenever possible (i.e., on equilibrium path).
  - In general in PBE: We can assume anything we want about off-path beliefs to sustain eqm. In our problem: won’t need to.

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# Efficient Allocation

- Suppose we want to implement the **efficient allocation**  $\kappa^*$ .
- But what is  $\kappa^*$  in a dynamic problem?

$$\kappa^* \in \arg \max_{\{k_t\}_{t=0}^T} \mathbb{E} \left\{ \sum_{t=0}^T \delta^t \sum_{i=0}^N v_i(k_t, \theta_{i,t}) \right\}$$

- Must optimize over the whole path  $\{k_t\}_{t=0}^T$  rather than period-by-period.
  - Today's allocation  $k_t$  may affect tomorrow's types  $\theta_{t+1}$  and set of alternatives  $K_{t+1}$ .
- Also remember that  $k_t : \Theta \times H_t \rightarrow K_t$  is a highly-dimensional object in itself.
- So simply finding  $\kappa^*$  is in general a difficult optimal control problem.
- **Remark:** **ex post efficiency** is **unattainable** in dynamics –  $k_t$  must be chosen before  $\theta_{t+s}$  learned. **Interim efficiency** is the best we can hope for.

# Efficient Implementation

- Ok, suppose we found  $\kappa^*$ , what next?
- In static setting we used VCG aka the pivot mechanism: each player had to pay the externality they imposed on everyone else:

$$p_i(\theta) = - \sum_{j \neq i} v_j(k^*(\theta), \theta_j) + \sum_{j \neq i} v_j(k_{-i}^*(\theta_{-i}), \theta_j)$$

- The idea translates almost verbatim to the dynamics.
  - Problem: the externality that  $i$  imposes on others via report  $\theta_{i,t}$  may manifest in other periods – not necessarily at  $t$ .
- Enter **dynamic pivot mechanism**! [Bergemann and Välimäki, 2010]

# Dynamic Pivot Mechanism

Flow social surplus	$w_t(k_t, \theta_t) \equiv \sum_{i=1}^N v_i(k_t, \theta_{i,t}).$
Welfare	$W_t(\theta_t, K_t) \equiv \max_{k_t \in K_t} \{w_t(k_t, \theta_t) + \delta \mathbb{E} W_{t+1}(\theta_{t+1}, K_{t+1})\}.$
$i$ 's marginal contribution	$M_{i,t}(\theta_t, K_t) \equiv W_t(\theta_t, K_t) - W_{-i,t}(\theta_t, K_t)$
can be written recursively as	$M_{i,t}(\theta_t, K_t) = m_{i,t}(\theta_t, K_t) + \delta \mathbb{E} M_{i,t+1}(\theta_{t+1}, K_{t+1}).$
Payments	$p_{i,t}^* \equiv v_i(k_t^*, \theta_{i,t}) - m_{i,t}(\theta_t, K_t).$

- The dynamic pivot mechanism is given by  $\kappa = \kappa^*$  and  $\rho = \{p_{i,t}^*\}_{t=0}^T$ .
- Note that  $i$  must pay his flow marginal contribution rather than simply  $w(k^*) - w(k_{-i}^*)$ .
- This is because  $i$  by influencing today's allocation  $k_t$ ,  $i$  will also affect future types of other players and the set of available allocations – have to account for that.

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# Dynamic Revenue Maximization

- Second canonical question: what is the **optimal mechanism**?
  - Main example: dynamic pricing (there's huge literature, more or less related to DMD).
  - With binding contracts: mobile service, loans, insurance

## Question

There is one buyer with time-changing valuation  $\theta_t \in \Theta \subset \mathbb{R}$  for the item.  
What is the seller-optimal mechanism for {repeated purchases, one-time purchase}?

- Again, insights from static models carry over after reasonable modifications.
  - Now we want to distinguish between info that the buyer has **before** signing up for a mechanism
  - and which they acquire **after** signing the contract.

# Flashback: Static Model

- In the static optimal mechanism, seller's expected revenue was

$$\mathbb{E}R = \mathbb{E}_{\theta} \left[ v(k(\theta), \theta) - \frac{1 - F(\theta)}{\phi(\theta)} \frac{\partial v(k(\theta), \theta)}{\partial \theta} \right]$$

(we derived this for  $v(k, \theta) = k\theta$ :  $\mathbb{E}R = \mathbb{E}_{\theta} [k(\theta) VS^{static}(\theta)]$ )

- Had to trade off max social surplus  $v(k, \theta)$  (i.e., efficiency) against information rents.
  - Had to leave some money to the buyer to incentivize truthful reporting.



# Static Model – Posterior Information

## Example

- Consider static optimal mechanism setting (1 period, 1 item, 1 buyer),
- **except**: buyer only learns  $\theta$  **after** signing up for the mechanism.
- What is the optimal contract?

# Static Model – Posterior Information

## Example

- Consider static optimal mechanism setting (1 period, 1 item, 1 buyer),
- **except**: buyer only learns  $\theta$  **after** signing up for the mechanism.
- What is the optimal contract?
  - Designer's problem is

$$\begin{aligned} & \max_{(k,p)} \{ \mathbb{E}_{\theta} p(\theta) \} \\ \text{s.t. } & (IC) : v(k(\theta), \theta) - p(\theta) \geq v(k(\theta), \hat{\theta}) - p(\hat{\theta}) \quad \forall \theta, \hat{\theta}, \\ & (eaIR) : \mathbb{E}_{\theta} [v(k, \theta) - p]. \end{aligned}$$

- Only real difference from Myerson: ex ante IR instead of interim IR.
- **Solution**: choose efficient  $k^*$  and charge  $p(\theta) \equiv p = \mathbb{E}_{\theta} [v(k^*(\theta), \theta)]$
- Perfect information extraction; no information rents to the buyer; full efficiency.
- **Remark**: this solution would not work with  $N > 1$  bidders competing for 1 item (why?)

## Statement (Future Extraction)

Designer can extract all of buyer's **future** info at no cost.

- Same **idea**: “sell” the item (subscription) to the buyer at ex ante expected value.
- Then only buyer's **initial** info  $\theta_0$  matters for IC:
  - in future periods use buyer-optimal allocation rule  $\Rightarrow$  buyer's IC is satisfied without any extra transfers.
- (FE) sounds reasonable, but it is not a formal theorem.
- The literature is currently at the stage “let's hope that (FE) holds”.

## Dynamics and Information (ii)

### Statement (Future Extraction)

Designer can extract all of buyer's **future** info at no cost.

- The literature is currently at the stage “let’s hope that (FE) holds”.
- In particular, the protocol is:
  - 1 Solve the dynamic problem **as if** all future info is **public**.
  - 2 Get some allocation and transfers.
  - 3 Check whether the resulting mechanism satisfies dynamic IC (at  $t > 0$ ).
  - 4 Pray that it does.
- Pavan, Segal, and Toikka [2014] provide some sufficient conditions for this to work, but these are considered by some as too restrictive.
- We today take the “pray that (FE) holds” approach and only worry about extracting the buyer’s initial type  $\theta_0$  – we are **back** to the **static problem**.

# Caveat

## Statement (Future Extraction)

Designer can extract all of buyer's **future** info at no cost.

## Caveat

“Ignore future information” is not the same as “ignore future types”!

- Type  $\theta_0$  is (in general) correlated with future  $\theta_t$ ,
- so  $\theta_0$  contains some information about  $\theta_t$ ,
- so we **cannot** work as if know  $\theta_t$  for  $t \geq 1$ .

# Caveat

## Statement (Future Extraction)

Designer can extract all of buyer's **future** info at no cost.

## Caveat

“Ignore future information” is not the same as “ignore future types”!

- Solution: separate **types** from **information** through **orthogonalization**.
  - Suppose  $\theta_{t+1} \sim F_{t+1}(\theta_{t+1}|\theta_t, k_t)$ .
  - Let  $\varepsilon_{t+1} \equiv F_{t+1}(\theta_{t+1}|\theta_t, k_t)$ . Then  $\varepsilon_{t+1} \sim U[0, 1]$  and independent of  $\theta_t$ .
  - In a direct mechanism, ask player to report  $\theta_0$  in period 0 and  $\varepsilon_t$  in period  $t$ , then recover  $\theta_{t+1}$  from these reports.

# Virtual Surplus

- Optimal allocation  $\kappa$  maximizes **virtual surplus** = **real surplus** – information rents.
  - This pins down optimal mechanism  $(\kappa, \pi + C)$  up to the constant  $C$ .
  - $C$  is determined from IR at  $t = 0$  – skip the step of finding it.
- In **static** model, **virtual surplus** is (*note inconsistency in how VS is defined here vs in past lectures!*)

$$VS(k, \theta) = v(k(\theta), \theta) - \frac{1 - F(\theta)}{\phi(\theta)} \frac{\partial v(k(\theta), \theta)}{\partial \theta}$$

- Now in **dynamics**, **real surplus** is

$$S(\kappa, \theta) \equiv \sum_{t \geq 0} \delta^t v(k_t(\theta_t), \theta_t).$$

Calculating  $VS(\kappa, \theta) = S(\kappa, \theta) - \frac{1 - F_0(\theta_0)}{\phi_0(\theta_0)} \frac{\partial S(\kappa, \theta)}{\partial \theta_0}$  requires understanding how  $S$  depends on  $\theta_0$  (the only source of inforents for the buyer).

# Virtual Surplus

$$\frac{\partial S(\kappa, \theta)}{\partial \theta_0} = \sum_{t \geq 0} \delta^t \frac{\partial v(k_t(\theta_t), \theta_t)}{\partial \theta_t} \frac{\partial \theta_t}{\partial \theta_0}$$

- Let  $l_t(\theta_t | \theta^{t-1}, k_{t-1}) \equiv \frac{\partial \theta_t}{\partial \theta_0}$  be **impulse response function**, where  $\theta^t \equiv (\theta_0, \theta_1, \dots, \theta_t)$ .
- $l_t$  shows the effect of  $\theta_0$  on  $\theta_t$  given fixed realization of uncertainty  $\{\varepsilon_s\}_{s \leq t}$ .
- Can compute that

$$l_t(\theta_t | \theta^{t-1}, k_{t-1}) = - \prod_{s=1}^t \frac{\frac{\partial F_s(\theta_s | \theta^{s-1}, k_{s-1})}{\partial \theta_{s-1}}}{\phi_s(\theta_s | \theta^{s-1}, k_{s-1})}.$$



# Virtual Surplus

Then

$$\begin{aligned}\frac{\partial S(\kappa, \theta)}{\partial \theta_0} &= \sum_{t \geq 0} \delta^t \frac{\partial v(k_t(\theta_t), \theta_t)}{\partial \theta_t} \frac{\partial \theta_t}{\partial \theta_0} \\ &= \sum_{t \geq 0} \delta^t I_t(\theta_t | \theta^{t-1}, k_{t-1}) \frac{\partial v(k_t(\theta_t), \theta_t)}{\partial \theta_t}\end{aligned}$$

so the whole virtual surplus as a function of the whole  $\theta = (\theta_1, \theta_2, \dots)$  is

$$\begin{aligned}VS(\kappa, \theta) &= S(\kappa, \theta) - \frac{1 - F_0(\theta_0)}{\phi_0(\theta_0)} \frac{\partial S(\kappa, \theta)}{\partial \theta_0} \\ &= S(\kappa, \theta) - \frac{1 - F_0(\theta_0)}{\phi_0(\theta_0)} \sum_{t \geq 0} \delta^t I_t \frac{\partial v_t}{\partial \theta_t}\end{aligned}$$

(again, definition slightly different than in static opt.mech.; this one is more general)

# Optimal Mechanism

- To find optimal **allocation**, take expectation of  $VS(\kappa, \theta)$  over  $\{\varepsilon_t\}$  to get  $VS(\kappa, \theta_0)$  and maximize over  $\kappa$ . (Still a difficult problem, for the same reasons as for efficient  $\kappa^*$ .)

$$\max_{\kappa} \mathbb{E}_{\varepsilon} \left[ S(\kappa, \theta) - \frac{1 - F_0(\theta_0)}{\phi_0(\theta_0)} \sum_{t \geq 0} \delta^t l_t \frac{\partial v_t}{\partial \theta_t} \mid \theta_0 \right]$$

- Then find expected (as of  $t = 0$ ) **payments** from the envelope representation of the buyer's expected utility:

$$\frac{dU_{b,0}(\theta_0)}{d\theta_0} = \mathbb{E} \left[ \sum_{t=0}^T \delta^t l_t(\theta_t \mid \theta^{t-1}, k_{t-1}) \frac{\partial v(k_t, \theta_t)}{\partial \theta_t} \mid \theta_0 \right].$$

- Note that this will pin down the “expected-at-time-0” payments  $\mathbb{E}_{\varepsilon}[\sum_t \delta^t p_t(\theta^t) \mid \theta_0]$ . These payments can be redistributed across periods and histories since both seller and buyer are risk-neutral.
  - Will usually have to do this redistribution to ensure IC at  $t > 0$ . No good recipe here.

# Dynamic Revenue Maximization: Conclusions

$$\max_{\kappa} \mathbb{E}_{\varepsilon} \left[ S(\kappa, \theta) - \frac{1 - F_0(\theta_0)}{\phi_0(\theta_0)} \sum_{t \geq 0} \delta^t I_t \frac{\partial v_t}{\partial \theta_t} \mid \theta_0 \right]$$

- **Insight:** if  $|I_t|$  decreasing with  $t$ , i.e.,  $\theta_0$  contains little information about  $\theta_t$  for large  $t$  then optimal  $k_t$  converges to the efficient  $k_t^*$ .
- **Distortions vanish over time.**
- See Bergemann and Välimäki (2019, ch.5) for applications.

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# What now?

- Will look at dynamic mechanisms within some special settings.
- **Beyond** the models we looked at, not **within**.
- Will go very quickly: no solving models, just setup and results.
- Will see a common theme emerging.

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# Dynamic Insurance [Thomas and Worrall, 1990]

- One risk-neutral lender (designer), one **risk-averse** borrower (agent), common discount factor  $\beta$ .
- Time  $t = 0, 1, \dots$
- Agent receives random exogenous income  $\theta_t \sim i.i.d.F[\underline{\theta}, \bar{\theta}]$ .
  - **Concave** utility  $u(c)$ , so would like to insure.
  - Special assumption:  $u(\underline{c}) = -\infty$ , where  $\underline{c} > 0$  is subsistence level.
- Principal designs insurance contract.
  - Goal: minimize cost of providing (ex ante expected) util  $V_0$  to agent.
  - Agent reports  $\theta_t$  in every period, mechanism pays him  $b_t(\theta_t, \theta_{t-1}, \dots)$
  - Perfect commitment on both sides – no IR.
  - But must incentivize truthful reporting of income  $\theta_t$  – IC.

# Agent's incentives

- At all  $t$ , agent maximizes lifetime utility

$$V_t \equiv \sum_{s=t}^{\infty} \beta^s u(\theta_s + b_s).$$

- Let  $g^t = (\hat{\theta}_0, \dots, \hat{\theta}_t)$  be history of past reports.
- Then agent's IC at  $g^{t-1}$  is:

$$\begin{aligned} u(\theta_t + b_t(g^{t-1}, \theta_t)) + \beta V_{t+1}(g^{t-1}, \theta_t) &\geq \\ &\geq u(\theta_t + b_t(g^{t-1}, \hat{\theta}_t)) + \beta V_{t+1}(g^{t-1}, \hat{\theta}_t). \end{aligned}$$

for all  $\theta_t, \hat{\theta}_t$ .



## Relation to standard model

- Note that there are no allocations, only money across periods.
- One way to relate to our standard quasilinear model:

<i>usual model</i>	<i>this model</i>
allocation $k$	today's transfer $b_t$
transfer $t$	continuation util $V_{t+1}$

- The main intertemporal linkage comes from the need to deliver on promised  $V_{t+1}$ .

# Efficient contract

- Moving on to the results.
- In the optimal contract, at every  $g^{t-1}$ :
  - $b_t$  is decreasing in  $\hat{\theta}_t$  (insurance);
  - $V_{t+1}$  is increasing in  $\hat{\theta}_t$  (IC).
  - In particular,  $b_t(\underline{\theta}) > 0 > b_t(\bar{\theta})$ ;  $V_{t+1}(\underline{\theta}) < V_t < V_{t+1}(\bar{\theta})$ .
- First-best (cheapest way to deliver util  $V_t$ ) would be to provide full insurance, but have to trade efficiency against info rents, so incomplete insurance in the optimum. (Standard opt.mech logic)

## Theorem (Immiseration)

$$\lim_{t \rightarrow \infty} V_t \stackrel{a.s.}{=} -\infty$$

- In the limit, consumption and utility converge to  $\bar{c}$  and  $-\infty$  resp.
- Neat mathematical result, but I haven't found any good intuitive explanations of where it comes from and after some thorough thinking cannot offer any correct intuition of my own.
- Popular paper, has quite some citations and influential follow-up papers.

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# Dynamic Allocation without Money [Guo and Hörner, 2018]

- One principal, one agent.
- Time  $t = 0, 1, \dots$
- In each period: agent's type  $v \in \{L, H\}$ , principal chooses  $a \in \{0, 1\}$ . Utilities (P,A):

$(u_P, u_A)$	$v = H$	$v = L$
$a = 0$	$(0, 0)$	$(0, 0)$
$a = 1$	$(H - c, H)$	$(L - c, L)$

with  $H > c > L > 0$ .

- Idea: principal can provide funding for agent's project, it is costly for the principal, but agent always wants more funding.
- Persistence:  $\mathbb{P}(v_{t+1} = v_t) = \rho \geq 1/2$ .
- Principal's goal: max own discounted util subject to IC.

# Connection

- Like Thomas and Worrall, but there had only transfers, no allocations. Here only allocations, no transfers.
- Same idea behind IC: induce truthtelling today by varying future utility promises.

<i>usual model</i>	<i>this model</i>
allocation $k$	today's allocation $a_t$
transfer $t$	continuation util $V_{t+1}$

- Opt. mech: if agent does not require funding today, allow to claim more funding in the future. For  $v = H$  agent, funding today is more valuable than in the future (since  $\mathbb{E}v_{t+s} < H$ ), for  $v = L$  future funding is more valuable than today  $\Rightarrow$  IC.

- Let  $U_t \equiv (1 - \delta)\mathbb{E} \left[ \sum_{s \geq t} \delta^{s-t} a_s v_s \right]$  denote agent's util.

Note  $U_t \in [0, \bar{U}]$  for some  $\bar{U}$ .

## Theorem (Polarisation)

*Under the optimal mechanism,  $U_t \rightarrow \{0, \bar{U}\}$  as  $t \rightarrow \infty$ .*

- $U_t$  is (not really, but similar for our purposes to) a martingale bounded on both sides – both boundaries are absorbing, and  $U_t$  hits one of them sooner or later.

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# Power Dynamics in Organizations [Li et al., 2017]

- One principal, one agent.
- Time  $t = 0, 1, \dots$
- In each period: principal chooses  $a \in \{0, 1, 2, 3\}$ . Utilities (P,A):

	principal	agent
$a = 0$ (default)	0	0
$a = 1$ (agent-preferred)	$b$	$B$
$a = 2$ (principal-preferred)	$B$	$b$
$a = 3$ (nuke humanity)	$-\infty$	$-\infty$

with  $B > b > 0$ .

- Principal-preferred project **only available** at any  $t$  **with probability  $p$** . Only the agent knows whether  $a = 2$  is available at a given  $t$ . Agent suggests a project to principal at every  $t$ .
- Principal's goal: maximize expected util subject to agent's IC.

# Possible Modes

- Centralization

- Principal always chooses the default  $a = 0$ .

- Cooperative Empowerment

- Agent suggests and principal implements principal-preferred  $a = 2$  when available, agent-preferred  $a = 1$  otherwise.
  - The “best” outcome.

- Restricted Empowerment

- Agent suggests and principal implements principal-preferred  $a = 2$  when available, default  $a = 0$  otherwise.

- Unrestricted Empowerment

- Agent suggests and principal implements agent-preferred  $a = 1$  always.

- Total Annihilation

- Principal implements  $a = 3$ ; only used as off-path threat.

## Theorem

*In the optimal relational contract, the principal chooses cooperative empowerment for the first  $\tau$  periods, where  $\tau$  is random and finite with probability one.*

*For  $t > \tau$ , the relationship results in unrestricted empowerment, restricted empowerment, or centralization forever*

- The relationship inevitably slips out of the cooperative mode into one of the uncooperative ones:
  - either the agent gets **unlimited power**,
  - or the principal **loses trust** in him.
  - Although convergence to restricted empowerment (semi-cooperative outcome) is possible...

# Conclusion

- Lessons from the three papers:
  - relying on promises of future utility for incentive provision leads to huge asymptotic inefficiencies.
- Drastically different from the quasilinear setting we considered,
  - where inefficiencies vanished over time...

## References I

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